



Telford & Wrekin
C O U N C I L

Addenbrooke House Ironmasters Way Telford TF3 4NT

HEALTH & WELLBEING BOARD

Date **Thursday, 25 March 2021**

Time **2.00 pm**

Venue **Remote Meeting**

Enquiries Regarding this Agenda

| | | |
|---------------------|--------------------------|--------------|
| Democratic Services | Josef Galkowski | 01952 388356 |
| Media Enquiries | Corporate Communications | 01952 382406 |
| Lead Officer | Partnership Manager | 01952 382186 |

Committee Membership:

| | |
|---------------------|---|
| J Baker | Community Safety Partnership |
| J Britton | Executive Director: Childrens Safeguarding & Family Support |
| Cllr A J Burford | Cabinet Member for Health & Social Care, TWC |
| S Dillon | Director: Adult Social Care |
| D Evans | Telford & Wrekin CCG |
| Cllr I T W Fletcher | Conservative Group, TWC |
| Cllr K Middleton | Labour Group, TWC |
| (Chair) | |
| L Noakes | Director: Health, Wellbeing & Commissioning |
| Nicky O'Connor | Shropshire Telford & Wrekin Sustainability and Transformation Partnership |
| A Olver | Voluntary Sector Representative |
| B Parnaby | Healthwatch, Telford & Wrekin |
| J Povey (Co-Chair) | Shropshire, Telford & Wrekin Clinical Commissioning Groups |
| Cllr S A W Reynolds | Cabinet Member for Children, Young People, Education & Lifelong Learning, TWC |
| J Rowe | Executive Director: Adults Social Care, Health Integration and Wellbeing. |
| Cllr K T Tomlinson | Liberal Democrat / Independent Group, TWC |
| Cllr P Watling | Cabinet Member for Co-Operative Communities, Engagement and Partnerships |

AGENDA

1. **Apologies for Absence**

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|-----|---|-----------|
| 2. | Declarations of Interest | |
| 3. | Minutes of the Previous Meeting To confirm the minutes of the previous meeting. | To Follow |
| 4. | Public Speaking | |
| 5. | Outbreak Control Plan To receive a report on the Outbreak Control Plan from Liz Noakes, Director for Public Health, Telford & Wrekin Council and Nicky Minshall, Service Delivery Manager: Health Protection, Health, Wellbeing and Commissioning, Telford & Wrekin Council. | To Follow |
| 6. | Independent Living Centre To receive a presentation on Independent Living Centres from Michael Bennet, Service Delivery Manager: Prevention and Enablement, Telford and Wrekin Council | |
| 7. | Housing Allocation Policy To receive a report on the Housing Allocation Policy from Toni Guest, Housing, Nuplace, Service Delivery Manager, Telford & Wrekin Council and Stacey Norwood, Senior Public Health Commissioner, Telford & Wrekin Council. | To Follow |
| 8. | COVID-19 Community Support Response To receive a report summarising the COVID-19 community support response from Louise Mills, Service Delivery Manager Health Improvement & Libraries, Telford & Wrekin Council. | To Follow |
| 9. | Shropshire, Telford and Wrekin Sustainability and Transformation Partnership Update To receive an update on the Shropshire, Telford and Wrekin Sustainability and Transformation Partnership from Nicky O'Connor, STP Programme Director, Shropshire, Telford and Wrekin Sustainability and Transformation Partnership. | 3 - 10 |
| 10. | Integration of Health and Social Care - Telford's 'Place' Approach To receive a report on the integration of health and social care and Telford's 'Place' approach from Sarah Downes, Integrated Place Partnership Manager, Telford & Wrekin Council. | 11 - 18 |

Telford and Wrekin Health and Wellbeing Board

Meeting Date: 25 March 2021

Paper title: Sustainability and Transformation Partnership (STP) update

Responsible Officer: Nicky O'Connor

Email: nicky.oconnor@nhs.net

1. Summary

This paper provides a regular update from the Sustainability and Transformation Partnership. It covers ICS development and Winter Planning, including Covid 19 and the vaccination programme.

2. Recommendations

The Health and Wellbeing Board is asked to receive the update which will be accompanied by a brief presentation at the HWBB meeting to provide up to date information on the STP and provide an opportunity for questions and discussion.

REPORT

Integrated Care System development

By April 2021, Integrated Care Systems (ICS) will cover the whole country, growing out of the current network of Sustainability and Transformations Partnerships. The regulatory requirements are set out in within the NHS Long Term Plan (2019).

Partnerships will evolve to form an integrated care system, a new type of even closer collaboration with NHS organisations, in partnership with local councils and others, take collective responsibility for managing resources, delivering NHS standards, and improving the health of the population they serve.

Under this system, local services can provide better and more joined-up care for patients when different organisations work together in this way. For staff, improved collaboration can help to make it easier to work with colleagues from other organisations and systems can better understand data about local people's health, allowing them to provide care that is tailored to individual needs.

Working alongside councils and drawing on the expertise of others such as local charities and community groups, the NHS can help people to live healthier lives for longer, and to stay out of hospital when they do not need to be there. In return, integrated care system leaders gain greater freedoms to manage the operational and financial performance of services in their area.

White Paper - Working together to improve health and social care for all

On 11th February 2021, the Government published a white paper setting out proposals for health and care integration. The paper set out legislative proposals for a Health and Care Bill. It builds on the collaborations we have seen over the past few years, through COVID to shape a system that's better able to serve people in a fast-changing world.

At its heart, however, this bill is about supporting health and care system working.

The proposals build on the NHS Long Term Plan. They aim to:

- Remove the barriers that stop the system from being truly integrated, help integrated care systems play a greater role, delivering the best possible care, with different parts of the NHS joining up better; and the NHS and local government forming partnerships to address some of society's most complex health problems.
- Use legislation to remove transactional bureaucracy that has made decision making harder setting out a more joined-up approach built on collaborative relationships, so that more strategic decisions can be taken to shape local health and care. It's about population health: using the collective resources of the local system, NHS, local authorities, the voluntary sector and others to improve the health of local areas.
- Ensure a system that is more accountable and responsive to the people that work in it and the people that use it.

Link to the White Paper:

<https://www.gov.uk/government/publications/working-together-to-improve-healthand-social-care-for-all>

The Integrated Care System Delivery Plan

Shropshire, Telford & Wrekin STP is currently undergoing NHS England and Improvement (NHSEI) assurance and is on track to become an ICS in shadow form in April 2021 as planned.

As part of that assurance process Shropshire, Telford & Wrekin STP submitted to NHSEI a delivery plan for the year ahead which aims to demonstrate our achievements to date and ability to further achieve against four key domains:

- System leadership, partnerships and change capability
- System Architecture and Strong Financial Management & Planning
- Integrated Care Models
- Track Record of Delivery

Our submission commits to delivering **ten pledges** which have been co-produced by system partners. These are drawn from our Long Term Plan 2019 – 2024 - Improving Health And Care Outcomes For The Population of Shropshire, Telford & Wrekin, CQC observations and seminal reports such as Emerging Findings and Recommendations from the Independent Review of maternity services at the Shrewsbury And Telford Hospital NHS Trust.

The ten pledges set out in the foreword and introduction of our integrated care system application form the core of our delivery plan.

Pledge 1

Improving safety and quality

Making sure our services are clinically safe throughout the system, delivering the System Improvement Plan and tackling the backlog of elective procedures as a system. Specifically, this pledge commits us to ensure SATH is rated 'Good' by CQC and that the Ockenden Review's findings are implemented. Across all our services we aim to use digital innovation and data to enable our workforce to drive improvements in quality and safety and improve outcomes.

Pledge 2

Integrating services at place and neighbourhood level

Integrating services at Place and Neighbourhood level – developing local health and care hubs to improve not just the physical but mental health of people, build on the principles of

one public estate and the assets of individual communities, better manage the volume of hospital admissions and establish new models of care to best serve all our communities.

Pledge 3

Tackling the problems of ill health, health inequalities and access to health care

Working with our voluntary and community sector, and the public, we will agree measurable outcomes for accelerated Smoking Cessation, improving respiratory health, and reducing the incidence of type 2 diabetes and obesity. We will have a strategy for the implementation of segmented population health management (PHM) approach by April 2021 and undertake a post COVID-19 review of access to all services by September 2021.

Pledge 4

Delivering improvements in Mental Health and Learning Disability/Autism provision

Through our transformation programmes, working through whole system approaches, we will deliver improvements in quality of life for people with learning disabilities by March 2022 and meet the national milestones for mental health transformation by 2023/24.

Pledge 5

Economic regeneration

We recognise that economic regeneration will be essential throughout the pandemic and thereafter. For the citizens of Shropshire, Telford and Wrekin we aim to harness the potential of the health and care system together with wider public services to contribute to innovation, productivity and good quality work opportunities. In turn this will create economic prospects that will help improve the health and wellbeing of our population.

Pledge 6

Climate change

We will consult on a multi-agency strategy setting out our response to the threat of climate change by 30th June 2021. This will be designed to create a social movement across our system by agreeing and delivering carbon reduction targets.

Pledge 7

Leadership & Governance

We recognise that how we deliver and make decisions needs strengthening throughout and therefore we will review and revise our ICS Governance arrangements with a particular emphasis on place, neighbourhood and provider collaborative arrangements by 1st April 2021.

Pledge 8

Enhanced engagement and accountability

We will increase our engagement, involvement and communication with stakeholders, politicians and the public and develop a plan for this by March 2021. This will include ways of making the ICS more accountable to the citizens of Shropshire, Telford and Wrekin including committing to an annual report by September 2021 and starting to hold ICS Board meetings in public.

Pledge 9

Creating system sustainability

Building upon the work included in our LTP, we will produce a sustainable ICS Financial Recovery plan by April 2021 alongside a System People Plan committing to recruiting and retaining the best people in a supportive working environment. This Pledge will ensure we have system wide arrangements agreed for financial control and future financial allocations

Pledge 10

Workforce

Making our system a great place to work by creating environments where people choose to work and thrive and by building system leadership and a flexible co-operative workforce.

Being an integrated care system will allow us to draw together the strengths of all of our partners across the NHS and local authorities into a combined force that will deliver our transformation ambitions, our pledges, and create a financially balanced and clinically sustainable system. The integrated care model will drive a change in the way that care is delivered, making a change to more integrated and personalised care, which can deliver better outcomes for individual citizens.

Winter planning

The winter plan and winter communications and engagement plans are being enacted alongside the extensive Covid 19 programme of activity. Campaign sequencing for the planned activity has been influenced by the need to respond to the pandemic. Engagement with stakeholders, the Voluntary, Community and Social Enterprise Sector and the public continues. The main areas of activity are:

- Covid 19
- NHS 111
- Flu

Covid 19

The COVID-19 pandemic has now been a major focus of work across the health and social care sector for more than 12 months. During that time both organisations and individuals have had to deal with unprecedented challenges in responding to the most significant public health crisis of the last hundred years.

The Shropshire, Telford & Wrekin system continues to meet under the critical incident management of workstreams feeding into Silver Command, which currently meets three times per week, which in turn feeds into Gold Command, which meets three times per week. Operational representatives from all STP system partners attend Silver, chaired by the Emergency Planning lead and CEOs attend Gold, which is chaired by the CCGs' Accountable Officer.

The vaccination programme

The delivery of the Covid-19 vaccination programme will be the largest immunisation programme ever undertaken in the UK. The vaccination programme is led nationally by the NHS and locally by Shropshire, Telford and Wrekin STP's Covid-19 Vaccination Service. Delivery of the vaccine is being prioritised by the Joint Committee on Vaccination and Immunisation (JCVI) and those at greatest risk of harm will receive the vaccine first. Both approved vaccine (Pfizer and AZ/Oxford) require two doses and the separation is up to 12 week to maximize 1st dose coverage. Other vaccines are progressing through mandatory approvals.

Vaccines are delivered by three different channels:

1. Vaccination centres or local pharmacy services – using large-scale venues these are accessed via the national booking service
2. Local vaccination services (GP-led services)

3. Hospital hubs

The priority groups identified by the Joint Committee of Vaccination and Immunisation (JCVI) are:

1. Residents in a care home for older adults, and their carers
2. Over 80s, frontline health and care staff
3. Over 75s
4. Over 70s, and clinically extremely vulnerable individuals
5. Over 65s
6. All individuals aged 16 to 64 with underlying health conditions
7. Over 60s
8. Over 55s
9. Over 50s

In Shropshire, Telford and Wrekin we are vaccinating people in line with national guidance from the Joint Committee of Vaccination and Immunisation (JCVI).

The vaccination programme continues to be successfully delivered across Shropshire, Telford and Wrekin delivering vaccine to the priority JCVI Cohorts in line national guidance.

Data published on 11th March by NHS England shows as of 7th March, over 200,000 people in Shropshire, Telford and Wrekin have received their first dose of the vaccination and 132,047 (94.0%) 1st doses of the Covid-19 vaccines have been administered to those aged 60+ across Shropshire and Telford & Wrekin.

Of those in the 55-59 age category, 45% have received their first dose and we are expecting the 50-54 cohort to open up next week with the ambition that all our over 50s will have received their 1st dose by the end of March.

Shropshire, Telford and Wrekin sites:

There are 17 approved vaccination sites across Shropshire, Telford and Wrekin providing significant capacity and accessibility for residents and staff.

Large vaccination centre (appointments via national booking system):

- Telford International Centre
- Ludlow Racecourse
- Shrewsbury Indoor Bowls Centre, Sundorne Road
- The Robert Jones and Agnes Hunt Orthopaedic Hospital

Pharmacy Services (appointments via national booking system):

- The Park Lane Centre, Woodside delivered by Woodside Pharmacy, Telford
- AFC Telford United, Wellington delivered by Wellington Pharmacy
- Donnington Pharmacy – *new*
- Day Lewis Pharmacy at Spring Lamb, Oswestry - *new*

Local Vaccination Services (appointments managed by GPs):

- Bridgnorth Medical Centre being delivered by GPs from the South East Shropshire Primary Care Network (group of local GP practices)
- Malinslee Healthcare Centre being delivered by GPs from the Teldoc Primary Care Network
- Severn Fields Medical Practice delivered by GPs from the Shrewsbury Primary Care Network
- Prees Medical Practice delivered by GPs from the North Shropshire Primary Care Network
- Church Stretton Medical Practice delivered by from the GPs South West Shropshire Primary care Network
- Audley Court (veterans' mental health charity Combat Stress) delivered by GPs from the Newport and Central Primary Care Network
- Wellington Medical Practice delivered by Wrekin from the Primary Care Network

STW Hospital Hubs (predominately for health and social care staff):

- Royal Shrewsbury Hospital run in partnership with Shrewsbury Primary Care Network
- Princess Royal Hospital run by Shrewsbury and Telford Hospital NHS Trust (SaTH)

Assisted Transport Arrangements.

Free transport has been provided via the Covid-19 helpline to those residents who are clinically vulnerable by the local authorities.

External communications

- Member and MP briefings
- Stakeholder updates (Joint HOSC, Healthwatch, patient participation groups etc)
- Targeted communications, particularly for specific stakeholders (eg care homes and social care staff) and around vaccine hesitancy and specific groups (eg BAME)
- Two-way engagement with VCSE, including Age UK, RA, disability groups
- Public communications through:
 - Media
 - Social media
 - Newsletters
 - Websites
 - On-site filming for multiple uses

Key messages

Help us to help you:

- **Please don't contact your GP practice, the wider NHS or any of the community venues to seek a vaccine until it's your turn;**
- Please attend your booked appointments;
- Please do not arrive too early for your vaccination appointment to help us maintain social distancing;
- Please continue to follow all the rules to control the virus and save lives.

Promoting the uptake of the vaccine amongst ethnic minorities

We have in place a system wide group working on improving the uptake of the vaccination with our BAME communities. This is being chaired by the Director of Public Health for Telford and Wrekin and includes membership from across the whole of Shropshire, Telford and Wrekin.

We are working with various stakeholders, including BAME groups, our own health and care staff, businesses, and faith leaders to support positive engagement in the vaccine programme. This has been underpinned by a communication plan and toolkit and locally produced videos with clinicians and representative in different languages.

Data is now available which breaks down the vaccinations by ethnicity within individual ICS <https://www.england.nhs.uk/statistics/statistical-work-areas/covid-19-vaccinations/>

Update of Covid-19 on service provision

Due to the continued pressure on the NHS across the country as a result of the pandemic, some non-urgent services have been temporarily reduced or stood down. This has allowed hospitals and community services to redeploy staff to meet the most pressing need, create space to protect people through social distancing, and keep Covid and non-Covid patients separated. Where someone's booked appointment has been affected, they are contacted by their care provider.

We are reminding people that:

- If they have concerns for a new or an ongoing condition, they should contact their GP or health professional.
- Where they have an appointment, it is important that they don't miss it - we have robust infection prevention measures in our GP practices, hospitals and community settings, making them safe for both patients and staff.
- If people need medical help they should contact NHS 111 first for advice and to make sure they access the most appropriate service for their health concern. If they have a serious or life-threatening illness or injury, they must continue to contact 999.

NHS 111 implementation update

The implementation of the NHS 111 programme has been monitored at a weekly steering group. From our performance monitoring, we are seeing lower rates of attendance of patients who do not require the services of an Emergency Department team (-17% by end Dec compared to baseline), and higher rates of appropriate referral into our urgent care treatment centres (UTC) at the Royal Shrewsbury Hospital and Bridgnorth and into our extended slots in general practice.

We continue to promote the use of NHS 111 First in our communications and across all available channels.

We are working with both Healthwatch's to run a survey to capture the experiences of our patients using our urgent care services, in particular their experience of and use of NHS 111 First. The survey was launched w/c 1st March and we are promoting it across all STP channels and through wider stakeholders.

Flu vaccination programme

Flu infection rates are considerably low compared to previous years due to several factors including high level of vaccinations, social distancing, lockdowns and wearing of masks.

Despite the challenges faced this year, we have vaccinated more people and the flu programme in Shropshire, Telford and Wrekin (STW) has been very successful. All STW flu uptake figures have exceeded the England average. The target for over 65s is over 80% and this has been exceeded in STW at 81.9%.

Uptake of the flu vaccination – Week 03 2020/2021 (up to week ending 24th Jan)

| | England | STW | England | STW |
|------------------------------|---------|-----------|-----------------|-------------|
| Risk Group | 2019/21 | 2019/2020 | 2020 to Jan | 2020 to Jan |
| 65+ | 70.5 | 71.0 | 80.7 | 81.9 |
| 50-64 | - | - | 35.4 (midlands) | 36.7 |
| 6 months to under 65 at risk | 40.6 | 44.3 | 52.1 | 58.3 |
| Pregnant women | 41.2 | 49.4 | 43.6 | 51.6 |
| All 2 year olds | 36.5 | 44.2 | 55.0 | 60.6 |

TELFORD & WREKIN COUNCIL

HEALTH AND WELLBEING BOARD – 25 MARCH 2021

INTEGRATION OF HEALTH AND SOCIAL CARE – TELFORD’S ‘PLACE’ APPROACH UPDATE

REPORT OF THE INTEGRATED PLACE PARTNERSHIP MANAGER

PART A) – SUMMARY REPORT

1. SUMMARY OF MAIN PROPOSALS

- 1.1. The Telford & Wrekin Integrated Place Partnership (TWIPP) covers all place-based developments to ensure better prevention, community focus and a more proactive and collaborative approach. TWIPP links to the Shropshire, Telford & Wrekin Sustainability & Transformation Partnership (STP) of health and social care organisations working on the NHS Long Term Plan to improve benefits for the community and to improve financial sustainability.
- 1.2. This report provides an update on the governance of TWIPP as well as its updated priorities for the next 2 years.

2. RECOMMENDATIONS

The Health and Wellbeing Board is asked to:

- 2.1 Note the updated priorities for the Telford & Wrekin Integrated Place Partnership set out in this report and request a further update report in September 2021;
- 2.2 Continue to support and promote the local, place based work, of the Telford & Wrekin Integrated Place Partnership; and
- 2.3 Support the Telford & Wrekin Integrated Place Partnership being an integral partnership in the emerging Integrated Care System.

3. SUMMARY IMPACT ASSESSMENT

| | | |
|---|--|---|
| COMMUNITY IMPACT | Do these proposals contribute to specific Co-Operative Council priority objective(s)? | |
| | No | <ul style="list-style-type: none"> • Every child, young person and adult lives well in their community • All neighbourhoods are a great place to live |
| | Will the proposals impact on specific groups of people? | |
| | No | The programme of work will impact on all residents. |
| TARGET COMPLETION/ DELIVERY DATE | Ongoing programme of work aligned to the Sustainability and Transformation Partnership (STP), the emerging Integrated Care System and the Health and Wellbeing Board Strategy. | |

| | | |
|---|-----|--|
| FINANCIAL/ VALUE FOR MONEY IMPACT | Yes | <p>The Council's contribution to the delivery of this programme is met from within existing resources, including the Better Care Fund and the Public Health Grant. In addition the Council has provided extra investment from one off resources to support some elements of the TWIPP work.</p> <p>Whilst it is not possible at this stage to identify the financial benefits of this programme in the longer term, its successful development and implementation should result in better outcomes for individuals and the community, resulting in longer-term financial benefits across the whole system by reducing the pressure on acute services.</p> <p style="text-align: right;"><i>(TS, TWC 15.03.2021)</i></p> |
| LEGAL ISSUES | Yes | <p>S.195 of the Health and Social Care Act 2012 places a duty upon the Health and Wellbeing Board to encourage integrated working in the provision of health and social care services. The HWB is also required to provide advice, assistance and other support as it thinks appropriate for the purpose of encouraging arrangements that improve the delivery of health functions undertaken by the NHS or the local authority.</p> <p>The Board may also encourage commissioners of health-related services in its area to work closely with the Board and encourage commissioners of any health or social care services and commissioners of health-related services in its area to work closely together</p> <p>The proposals set out in this report will assist the Board in meeting its legal obligations.</p> <p style="text-align: right;"><i>(AL, TWC 16.03.2021)</i></p> |
| OTHER IMPACTS, RISKS & OPPORTUNITIES | Yes | <p>There are opportunities relating to sustainability and improved efficiencies through delivering on the integration agenda.</p> |
| IMPACT ON SPECIFIC WARDS | Yes | <p>The programme of work impacts across the population of the Borough and includes targeted activity within those wards reporting higher levels of health and wellbeing need and inequalities.</p> |

PART B) – ADDITIONAL INFORMATION

5. BACKGROUND INFORMATION

- 5.1. The Telford & Wrekin Integrated Place Partnership (TWIPP) has been in its current format since March 2019 and comprises of senior officers from Telford & Wrekin Council, Clinical Commissioning Group, Primary Care Networks, Midlands Partnership Foundation Trust, Shropshire Community Health Trust, Shrewsbury and Telford Hospital Trust, Healthwatch and the Voluntary Sector.
- 5.2. The TWIPP covers all place-based developments to ensure better prevention, community focus and a more proactive and collaborative approach.

5.3. The TWIPP is accountable to the Telford & Wrekin Health and Wellbeing Board (HWB) and the Shropshire and Telford & Wrekin Integrated Care System (ICS) Shadow Board. Whilst the TWIPP is not accountable to the Safeguarding Partnership, it does include aspects of work that deliver the prevention agenda for safeguarding and as such will engage with them when required.

6. OUR VISION AND PRINCIPLES

6.1. The TWIPP vision is aligned to the Health and Wellbeing Strategy Vision of

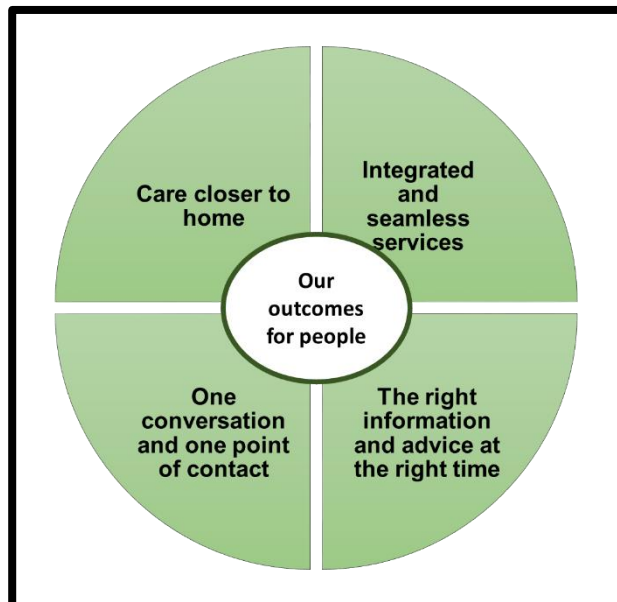
“Working together to enable people in telford and Wrekin to enjoy healthier, happier and more fulfilling lives”

6.2. In order to achieve this vision the partnership has agreed a set of priorities that will be delivered in accordance with the TWIPP principles as illustrated in the diagram on the right.



7. OUR STRATEGIC APPROACH

7.1. TWIPP brings together a complex set of community centred approaches and activities under the same strategic vision and principles of working to achieve the following outcomes:



7.2. To ensure there was a consistent narrative across the Borough. In Autumn 2020 the priorities were revised to reflect the changes and opportunities for further integration brought about through changes in delivery, opportunities developed through dealing

with the COVID-19 pandemic and in light of the emerging Integrated Care System. This update was agreed at the TWIPP by all members in December 2020.

7.3. The 6 strategic priorities are:

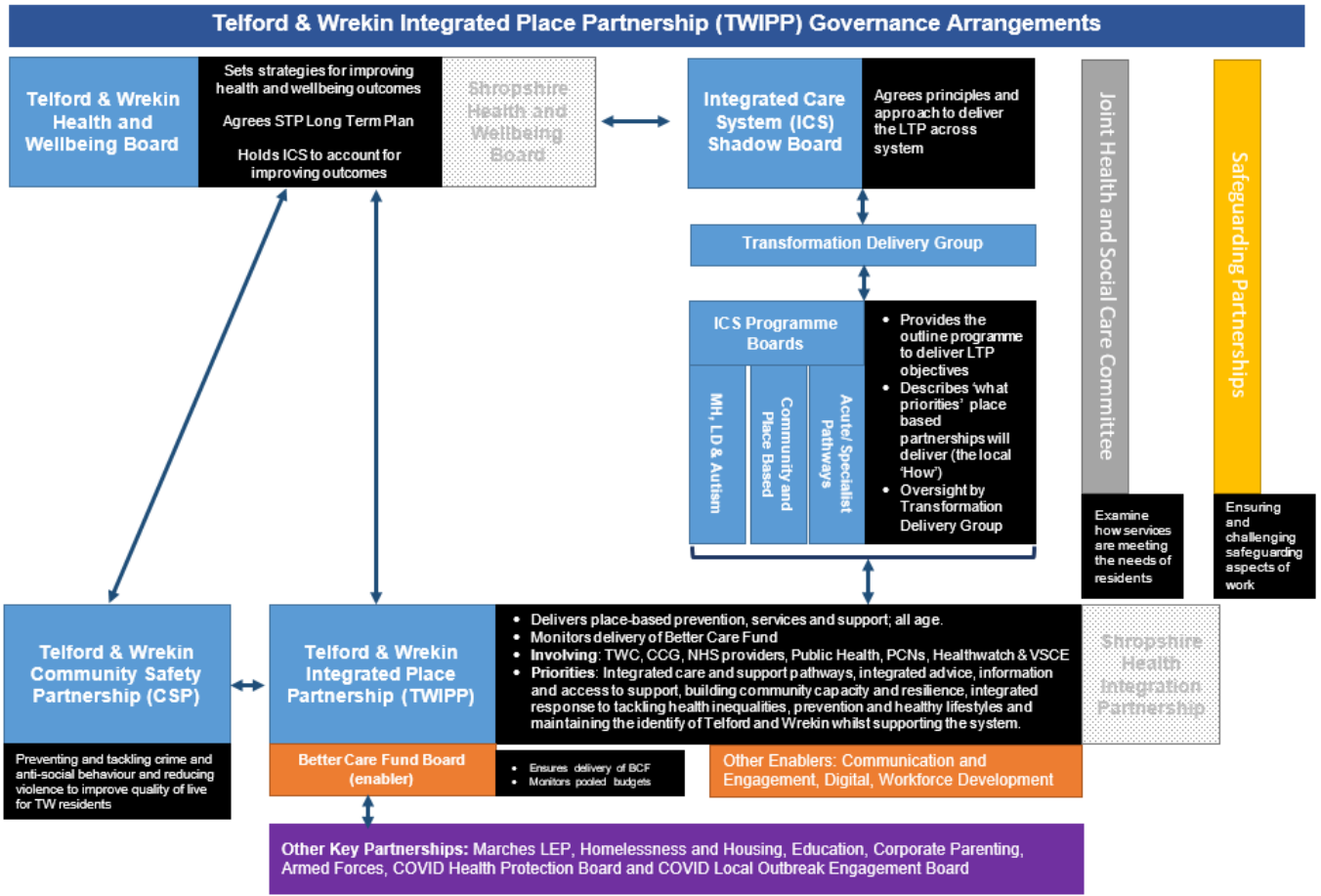
- 1) **Integrated care and support pathways:** delivering joined up, effective services, providing support, and care, which connect and empower people to stay healthier for longer and support families to stay together, preventing avoidable admission to care homes, to hospital and preventing children being taken into care whilst making the most of the Telford £.
- 2) **Integrated advice, information and access to support:** providing a comprehensive and integrated approach to a single point of access for health and social care, and providing information and advice for all ages, from health and social care services, to voluntary sector organisations, community groups, activities and support.
- 3) **Building community capacity and resilience:** ensuring Telford and Wrekin is a place where all communities are well supported to take ownership of the challenges that they face, to make them stronger and more resilient.
- 4) **Integrated response to tackling health inequalities:** working together to agree a 'reducing health inequalities charter' setting out the principles we will all adopt to ensure reducing inequalities is embedded in our strategic decision making, investment decisions and service delivery - with a focus on those groups that have been inadvertently affected by covid.
- 5) **Prevention and healthy lifestyles:** ensuring people stay healthy throughout their lives - starting with preconception and birth to ensuring every child gets the best start in life, and targeting those with the greatest need to reduce inequalities, whilst maintaining an effective universal offer for everybody
- 6) **Maintaining the identity of Telford and Wrekin whilst supporting the system:** in partnership with the Integrated Care System (ICS) designing and developing a decision making framework at place to enable priorities to be delivered.

7.4. For a copy of the TWIPP strategic plan on a page, please refer to Appendix A.

8. OUR GOVERNANCE

8.1. The TWIPP is accountable to the Telford & Wrekin Health and Wellbeing Board (HWB) and the Integrated Care System (ICS) Shadow Board. Whilst the TWIPP is not accountable to the Safeguarding Partnership, it does include aspects of work that deliver the prevention agenda for safeguarding and as such will engage with them when required.

8.2. The following diagram outlines the governance arrangements of TWIPP in more detail:



Autumn 2020 V9 Authors: S Downes, S Dillon, T Jones

9. NATIONAL WHITE PAPER

9.1. On 11 February 2021 the Department for Health and Social Care set up the new proposals to streamline and update the legal framework for health and care - "*Integration and innovation: working together to improve health and social care for all*". This paper takes into account the feedback from organisations as part of a consultation that closed on 31 December. A copy of the white paper can be found here: [Working together to improve health and social care for all - GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/94111/Working_together_to_improve_health_and_social_care_for_all.pdf). The timeframe for implementation of Integrated Care Systems (ICS) remains 2022.

9.2. The previous agenda item "Integrated Care System Development" will have provided more details in relation to the White Paper and what this means for the ICS.

9.3. The White Paper is important to the work of the TWIPP as it emphasises the importance and role of place based working. In particular:

- The recognition that real change happens at place;
- Facilitation of integration between health, local government and wider partners, including the voluntary sector is needed to improve the health and wellbeing of local people;

- The commitment that existing local partnerships and democratic structures should be based on the local authority footprint; and
- The expectation that ICSs will delegate functions to place-level partnership.

9.4. The TWIPP, alongside the Health and Wellbeing Board, is very well placed to support the delivery of the White Paper alongside the system wide ICS. The updated TWIPP Strategic Plan discussed within this report already starts to address the areas mentioned within the White Paper and provides a solid foundation from which to build on over the next year.

10. CONCLUSION

- 10.1. Building on the strong foundations of partnership working in Telford and Wrekin the TWIPP continues to design and deliver integrated place-based services at pace in Telford and Wrekin.
- 10.2. As the Integrated Care System continues to develop over the coming year, in line with the White Paper and subsequent legislation, the TWIPP will remain an integral partnership to ensuring that the integration of health and care are place based and improve outcomes for Telford and Wrekin residents.

11. PREVIOUS MINUTES

Health and Wellbeing Board – 21 March 2019
 Health and Wellbeing Board – 12 September 2019
 Health and Wellbeing Board – 10 June 2020

12. BACKGROUND PAPERS

Health and Wellbeing Board – 21 March 2019 – Agenda Item 4 and 5.
 Health and Wellbeing Board – 12 September 2019 – Agenda Item 7.
 Health and Wellbeing Board – 10 June 2020 – Agenda Item 9
 Health and Wellbeing Board – 25 March 2021 – Integrated Care System update
[NHS Long Term Plan](#)
[Sustainability and Transformation Partnership Plan](#)

Report prepared by:
 Sarah Downes, Integrated Place Partnership Manager, Telford & Wrekin Council,
sarah.downes@telford.gov.uk, 01952 380599



Telford & Wrekin Integrated Place Partnership Strategic Plan 2020-2022

FINAL V3

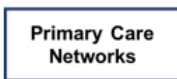
“Working together to enable people in Telford and Wrekin to enjoy healthier, happier and more fulfilling lives”

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Our Priorities:

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| Enablers | 1. | Integrated care and support pathways Delivering joined up, effective services, support, and care, which connect and empower people to stay healthier for longer and support families to stay together, preventing avoidable admission to care homes, hospital and children being taken into care whilst making the most of the Telford £. | 4. | Integrated response to tackling health inequalities Working together to agree a 'reducing health inequalities charter' setting out the principles we will all adopt to ensure reducing inequalities is embedded in our strategic decision making, investment decisions and service delivery - with a focus on those groups that have been inadvertently affected by covid. | |
| | 2. | Integrated advice, information and access to support Providing a comprehensive, integrated approach to a single point of access for health and social care, and information and advice for all ages, from health and social care services, to voluntary sector organisations, community groups, activities and support. | 5. | Prevention and healthy lifestyles Ensuring people stay healthy throughout their lives - starting with preconception and birth to ensure every child gets the best start in life, and targeting those with the greatest need to reduce inequalities, whilst maintaining an effective universal offer for everybody | |
| | 3. | Building community capacity and resilience Ensuring Telford and Wrekin is a place where all communities are well supported to take ownership of the challenges that they face, to make them stronger and more resilient. | 6. | Maintaining the identity of Telford and Wrekin whilst supporting the system In partnership with the Integrated Care System (ICS) designing and developing a decision making framework at place to enable priorities to be delivered. | |
| | | | Communications & Engagement | Better Care Fund | Digital |
| | | | Workforce Development | Population Intelligence | One Estate |
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